CHANGE DOESN'T HAPPEN ALONE.

COMMUNITY IMPACT REPORT
2019 / 2020
"Each one of us can make a difference. TOGETHER we make change."

Barbara Mikulski

Learn how to get involved and Live United at UWMC.org.
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CHANGE DOESN'T HAPPEN ALONE
MESSAGE FROM UNITED WAY OF MARION COUNTY'S CEO
How United Way of Marion County continues to innovate & partner for change

CELEBRATE
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We created a COVID-19 Assistance Fund to provide rent/mortgage and utility assistance to families negatively impacted by the recent pandemic. We partnered with Interfaith Emergency Services and the Marion County Homeless Council to administer those funds, providing assistance to 486 individuals.

Support was given to front-line service workers by providing funding for jobs at social service organizations for individuals who lost their jobs at the onset of COVID-19.

In partnership with Marion County Public Schools, Marion County Sheriff’s Office, Interfaith Emergency Services and Marion County Community Services, an emergency food drive was organized collecting over 11,000 pounds of food for students who faced food insecurity while our schools were shut down.

Partnering with Kimberly-Clark, we received 73,728 rolls of toilet paper, that were distributed in Marion County and throughout central Florida.

This past year has been another year of growth for the United Way of Marion County. Dr. Jim Henningsen and his team of dedicated volunteers led our annual giving efforts to a 10% increase over the prior year. This was the first effort to raise over $2 million dollars in over 12 years. Because of this success, funding to our partners starting in 2020 is increasing to its highest level since 2007. We continue to innovate and focus on working collaboratively to address the challenges facing Marion County.

2020 will always be marked by the COVID-19 pandemic. Through this crisis, we have led the charge, instituting change and positively impacting our community. During COVID-19, we have continued to lean on partnerships for the betterment of our community.

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Going forward, we will continue to build meaningful partnerships. We are proud of our new collaboration with Marion County Public Schools, Public Education Foundation, University of Central Florida, and Ocala Health – the Community Partnership School at College Park Elementary. Together, we will provide wrap-around services to students and families, offering educational support programs to youth and adults, in addition to community resources, health services, financial stability classes and human services programs.

“Change Doesn’t Happen Alone,” Marion County is a generous community. We know that when we all come together, businesses, individuals, governmental agencies and social service organizations, that we can make a difference for all that call Marion County home. We are stronger when we Live United. THANK YOU, for being a part of the Change!

Sincerely,

Scot Quintel
CONTRIBUTIONS AT WORK

- **25,000** Points of contacts through 211
- **90** Strong Families Participants
- **305** ReadingPal Students
- **1,944** Free tax returns
- **463** Families served by Success by 6
- **10** Agencies received FEMA(EFSP) funds
- **23** Community Grants
- **15,638** Volunteer hours provided by 1044 community members
- **6,384** Individuals who contributed to United Way of Marion County
- **268** Eclipse Club Leadership Society members, giving $1,000 or more annually
- **11** Members of the Tocqueville Society giving $10,000 or more annually

106,890 direct services were provided to residents in Marion County to support their health, education and financial stability.

BECAUSE OF YOU!
2019-2020
FINANCIAL POSITION

For the 12 month period ending June 30, 2020

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2018-2019</th>
<th>2019-2020**</th>
</tr>
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<tbody>
<tr>
<td>Cash &amp; Investments</td>
<td>$1,745,669</td>
<td>$1,492,266</td>
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<tr>
<td>United Way Endowment*</td>
<td>$3,210,705</td>
<td>$3,136,806</td>
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<td>Pledges Receivable (less allowance for uncollectables)</td>
<td>$631,890</td>
<td>$718,559</td>
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<tr>
<td>Accounts Receivable &amp; Other Assets</td>
<td>$52,788</td>
<td>$80,375</td>
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<tr>
<td>Land, Building, Equipment (net)</td>
<td>$312,545</td>
<td>$297,360</td>
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<tr>
<td>Beneficial Interest in Trusts</td>
<td>$31,210</td>
<td>$31,210</td>
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<tr>
<td>Total Assets</td>
<td>$5,984,807</td>
<td>$5,756,576</td>
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</table>

<table>
<thead>
<tr>
<th>LIABILITY &amp; NET ASSETS</th>
<th>2018-2019</th>
<th>2019-2020**</th>
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<tbody>
<tr>
<td>Liabilities</td>
<td></td>
<td></td>
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<tr>
<td>Accounts Payable</td>
<td>$15,578</td>
<td>$16,787</td>
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<tr>
<td>Accrued Payables</td>
<td>$58,927</td>
<td>$53,427</td>
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<tr>
<td>Contributor Choice Payable (Fall Campaign)</td>
<td>$158,577</td>
<td>$130,595</td>
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<tr>
<td>Total Liabilities</td>
<td>$233,082</td>
<td>$200,809</td>
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<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>2018-2019</th>
<th>2019-2020**</th>
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<tbody>
<tr>
<td>Undesignated</td>
<td>$801,956</td>
<td>$797,477</td>
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<tr>
<td>Board Designated</td>
<td>$2,461,393</td>
<td>$2,502,572</td>
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<tr>
<td>Temporary Restricted (Campaigns)</td>
<td>$1,078,521</td>
<td>$839,539</td>
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<tr>
<td>Permanently Restricted</td>
<td>$1,409,855</td>
<td>$1,416,178</td>
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<tr>
<td>Total Net Assets</td>
<td>$5,751,725</td>
<td>$5,584,490</td>
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<tr>
<td>Total Liabilities &amp; Net Assets</td>
<td>$5,984,807</td>
<td>$5,756,576</td>
</tr>
</tbody>
</table>

Additional support and revenue generated from FEMA (Federal Emergency Food & Shelter Program), Energy Assistance Programs, Volunteer Time, Gifts in Kind, and Community Service totaled $1,067,249
*Interest from Endowment Fund is reinvested in community-based programs.
**2019-2020 illustrated financials are currently being audited.

2019 ANNUAL GIVING

TOP 5 CORPORATE CONTRIBUTORS
PUBLIX SUPER MARKETS
$556,966
MARION COUNTY PUBLIC SCHOOLS
$210,565
SIGNATURE BRANDS
$148,667
CITY OF OCALA
$81,960
LOCKHEED MARTIN
$69,091

$1,067,249
Leadership gifts total 26% of all annual giving revenue.

Workplace & Residential Giving
$2,009,975
Grants
$337,159
Other (i.e. Special Events, COVID-19)
$174,787

$2,521,921
2019 COMMUNITY CELEBRATION

AWARD RECIPIENTS

CELEBRATING SUCCESS

awards are selected by Resource Development Staff with input from Annual Giving Chair.

Ambassador of the Year
CINDY KREPPS
City of Ocala

Coordinator of the Year
SHARI MORRIS
Marion County Public Schools

Volunteer of the Year
LAUREN DEBICK
Ocala Health
Phyliss Ewers Community Service Award
DR. MANAL FAKHOURY

Live United Award
MARION COUNTY GOVERNMENT

Platinum Award
PUBLIX SUPER MARKETS

Gold Award
MARION PUBLIC SCHOOLS

Silver Award
SIGNATURE BRANDS
2019 COMMUNITY CELEBRATION AWARD RECIPIENTS

2019 Division Awards

OUTSTANDING FINANCIAL PARTNER
CenterState

OUTSTANDING COMMERCIAL PARTNER
SECO ENERGY

OUTSTANDING MANUFACTURE PARTNER

OUTSTANDING RETAIL PARTNER
Jenkins Auto Group

OUTSTANDING FUNDED PARTNER
Heart of Florida Health Center

OUTSTANDING EDUCATIONAL PARTNER
College of Central Florida

OUTSTANDING HEALTH & HUMAN SERVICES PARTNER
Advent Health Ocala

OUTSTANDING GOVERNMENT PARTNER
Ocala

Marion County Public Schools

HIGH SCHOOL TOP SUPPORTER
Forest High School

HIGH SCHOOL BIGGEST GAINS
North Marion High School

MIDDLE SCHOOL TOP SUPPORTER
Osceola Middle School

MIDDLE SCHOOL BIGGEST GAINS
Liberty Middle School

ELEMENTARY SCHOOL TOP SUPPORTER
Madison Street Elementary School

ELEMENTARY SCHOOL BIGGEST GAINS
Saddlewood Elementary School

OUTSTANDING DEPARTMENT SUPPORTER
Curriculum & Instruction

2019 Top Publix Store Supporter
Publix at Churchill Square
Currently, 51% of Marion County residents belong in the A.L.I.C.E (Asset Limited, Income Constrained, Employed) population. This means that 186,445 Marion County families, individuals and single parents are struggling every day to make ends meet. These hardworking individuals are one unanticipated expense of $300 or more from not being able to pay for housing, utilities or food the following month.

United Way of Marion County began the Strong Families Initiative in 2016 to help empower individuals and families living in our community with the necessary tools to obtain long-term financial stability. Strong Families has helped to reduce debt, increase household income, rebuild credit and increase the education of the participants.

<table>
<thead>
<tr>
<th>Result</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Moved from temporary to permanent housing</td>
<td>79%</td>
</tr>
<tr>
<td>Reduced their amount of debt</td>
<td>61%</td>
</tr>
<tr>
<td>Began advancing their education</td>
<td>22%</td>
</tr>
<tr>
<td>Increased their household income</td>
<td>47%</td>
</tr>
</tbody>
</table>

*results from Strong Families July 2018-2019 Ocala & Dunnellon
United Way of Marion County offers FREE income tax preparation through a variety of VITA (Volunteer Income Tax Assistance) locations throughout Marion County. Residents are encouraged to get 100 percent of their return back. All volunteers providing tax assistance are trained by the Internal Revenue Service.

1,944

RETURNS FILED

IRS certified, volunteer tax preparers, providing over $3,030,652 total refunds.

Money in your pocket

VITA VOLUNTEERS PROCURED:

- Earned Income Tax Credit (EITC) on 425 returns totaling $932,842.
- Child Tax Credit & Additional CTC on 266 returns totaling $314,840.
- Average Adjusted Gross Income per return was $27,368.
- 854 returns for senior citizens, taxpayer or spouse over age 60.

$251,000

ESTIMATED FEES SAVED BY USING VITA

saving residents of Marion County money and keeping dollars in our community.
United Way’s free resource and referral helpline which links people in need with assistance from more than 2,000 local health and human service programs. Staffed by caring, highly trained, multilingual (over 200 languages) operators, 211 is available 24/7.

25,000

PHONE CALLS, TEXT MESSAGES & ONLINE CHATS RECEIVED
with the top services requested being housing & shelter, employment & tax preparation services and utilities assistance.

CONTACTS BY CITY IN MARION COUNTY

TOP SERVICES REQUESTED BY PERCENTAGE
- 21% sought 2-1-1 help for the first time
- 14% were unemployed
- 12% were disabled
- 9% had no health insurance
- 8% were retired

93%
customer satisfaction rate, with 91% stating that they would call again for assistance, if need be.
ReadingPals is a statewide early literacy initiative that provides volunteer mentors for students from Voluntary Prekindergarten (VPK) to 3rd grade who may need extra help, utilizing one-on-one or small group settings.

Locally, United Way partners with Marion County Public Schools to provide ReadingPals in kindergarten classrooms. Volunteers donate one hour a week during the year in 19 elementary schools across Marion County.

305
Students Participated in 2019-2020

receiving one-on-one mentorship with volunteer ReadingPals, which is 10% of Marion County kindergarteners.

7,440
Hours of Services

donated by 237 volunteers between August 2019 and February 2020, a value of $119,710.

6,710
Books Given Through “Book in a Bag”

to build their home library, provide tools and resources to their families, $26,840 value.
**HEALTH FUNDDED PARTNERS**

**GOAL #1: ENSURE AVAILABILITY OF MENTAL HEALTH SERVICES THAT LEAD TO A HEALTHY LIFESTYLE**

**Children's Home Society of Florida**  
*Mid-Florida Community Counseling*

Mid Florida Community Counseling provides outpatient behavioral health services including comprehensive behavioral health assessments and treatment planning. Clients receive, at minimum, weekly sessions in their home, at school or at any convenient private site. To reduce barriers to services the program is establishing a tele-health service that will allow residents to access behavioral health services through their laptop, tablet, or smart phone.

**Amelia’s Story**

“I had a fear of failure and being an unfit parent. I suffered from severe depression within my pregnancy.

What helped me the most was the tools that CHS gave of counteracting my negative thoughts with positive ones, as well as writing down how I feel so that I am not harboring negative energy. Another good tool was to focus on the result I was working so hard for.

I am back to my bubbly self. I have been able to mend and repair relationships. I am also told daily how well my daughter behaves and how smart she is, which tells me that I am doing a great job as a parent. My life has been better than I expected. I wake up every day with the certainty that I can deal with a bad day if it comes.

Thanks to everything counseling has done for me, I now have the love and support of my family that will help when I just need to talk. I did not have that before.

One of my favorite quotes that I learned from this that best describes my success is ‘the most beautiful souls are shaped by ugly experiences’.”

“The most beautiful souls are shaped by ugly experiences.”
premature institutional care through the daily delivery of a nutritional meal. Between staff and volunteers one meal Monday – Friday is delivered directly to the client’s home. As important as this meal is, meal delivery also enhances the client’s safety and quality of life through a daily wellness check as most clients are home alone. United Way funding is especially critical because, unlike other nutritional home delivered meal funding sources, there is no age requirement. This allows us to serve needy clients under 60, and there are fewer eligibility requirements allowing us to serve clients of all incomes on a sliding scale.

Ms. Lereaux’s Story
Ms. Lereaux contacted the agency due to her water well being broken and leaving her with no access to water. Upon arriving with water for her, the agency soon realized her situation was much more dire. She was hungry and suffering from some medical issues due to that malnutrition. She was unable to clean her dishes or cook without running water and felt her health declining. With our UW funding, we were able to start providing Meals on Wheels and her health is much better today as a result. We are working on her other various issues, but through her daily meal delivery, our drivers can do a wellness check to ensure her health continues to move in a positive direction. She is grateful and feels that her well check is just as important as the meal.
Boys & Girls Club of Marion County

Triple Play

Triple Play is a comprehensive health and wellness program, developed with the U.S. Dept. of Health and Human Services. It strives to improve the overall health of Club members ages 6-18 by increasing their daily physical activity, teaching them good nutrition, and helping them develop healthy relationships.

This program creates excitement and fun for members while helping them overcome many obstacles of everyday life. Triple Play gives them the information needed to make positive choices in developing and maintaining a healthy lifestyle through mind, body, and soul centered high-yield activities. The Parents Game Plan encourages parents and caregivers to get involved in their child’s activities and supports open dialogue in the household – where healthy habits begin!

Heart of Florida Health Center

Pediatric Dental Program

Heart of Florida Health Center (HFHC) provides compassionate, family-centered pediatric dental care to Marion County children, ages 0 – 18, with a focus on the relationship between dentist and patient and their parents/guardians. Serving primarily low-income families, services include professional oral examination and assessment, preventative interventions, and the treatment and elimination of dental diseases through restorative services. Services are provided based on each child’s individual dental plan of care. Quality dental care and oral health education are essential for the dental health of Marion County youth ages 18 and under, regardless of income or ability to pay.

Kimberly’s Center for Child Protection

Child Abuse Prevention

The Child Abuse Prevention Program at Kimberly’s Center provides education and awareness in Marion County. Children will be educated with strategies to prevent, recognize, and respond appropriately to child abuse, neglect, bullying and digital dangers. Adults will be educated on five reasonable steps that can be taken to significantly reduce the risk of childhood sexual abuse.

FreeD.O.M. Clinic

Childhood Community Dental Hygiene Education

The Childhood Community Dental Hygiene Education Program provides screening for dental disease, oral hygiene instruction on proper brushing and flossing technique, education pertaining to the foods and drinks that promote oral health, fluoride treatment, and pre and post test to determine the children’s comprehension of the information covered.

This program and the services will be instrumental in improving the oral health of Marion County residents younger than 18 years of age by providing early intervention, increasing access to dental care, and removing barriers to call for all Marion County children. With improved oral health, children will be pain free, healthier, not miss school, and more able to focus and learn.
EDUCATION
Funded Partners

Goal #1: Children develop the positive language and literacy skills in early education to enable them to have continued academic success.

Episcopal Children’s Services
Early Education Program

The Early Education Program provided by Episcopal Children’s Services provides Marion County’s most vulnerable infants, toddlers and preschoolers with high quality, research-based education services so that they enter kindergarten ready to learn. Children grow intellectually, emotionally, physically, and socially while their parents learn positive discipline techniques, and support their child’s learning with in-home education activities.

Parents are their child’s best teachers. We encourage parents to volunteer and to support our parents in teaching at home, we have a book reading challenge and regular at-home learning activities for parents to engage with their children.

Early Learning Coalition of MC
Supporting Early Education Literacy (S.E.E.L.)

Supporting Early Education Literacy, a program of the Early Learning Coalition, provides financial assistance for education opportunities for children (0-12) whose parents may not otherwise be able to afford full pay. Pre-school age children will be receiving services to be developmentally on target for entering kindergarten.

Curriculums include activities supporting all domains with a focus on literacy. The goal is that children enter kindergarten performing at grade level to ensure success throughout their education and provide a safe environment while their parents are working.

Florida Center for the Blind
Vision Buddies Screening Program

Vision is a child’s primary means of identifying and recognizing the physical environment and social interactions. With one out of every four school-age children suffering from a vision disorder, early identification and intervention is critical to a child’s long-term academic and vocational success. The Vision Buddies Screening Program will screen students from ages 3-9 to assess and identify vision loss and provide early intervention for a child who is visually impaired.

United Way of Marion County
Arnette House
Non-Residential Family Counseling

The Arnette House Non-Residential Family Counseling Program (NRFC) serves clients 5-17 years old who are experiencing behavioral problems in school which interferes with their academic success. Their master’s level counselors and master’s level interns address emotional and physical behaviors resulting from instability in their homes.

By providing intervention services for children and their parent/guardian during times of family turmoil, troublesome behaviors are changed. Arnette House has been serving Marion County youth through the NRFC program for 24 years and is funded through the Department of Juvenile Justice and United Way of Marion County.

Boys & Girls Club of MC
Project Learn

Project Learn emphasizes parent involvement and collaboration between Club and school professionals as critical factors in creating the best after-school learning environment for Club members ages 6-18. Academic support services are designed to support positive academic outcomes through academic achievement, school attendance, and grade promotion. This program is designed to reinforce the school program and help students make the right choices so that learning will be an ongoing activity.

GOAL #2: SUPPORT AREA YOUTH BY REDUCING ENVIRONMENTAL BARRIERS THAT LIMIT THEIR ACADEMIC SUCCESS.
FINANCIAL STABILITY
FUNDDED PARTNERS

GOAL #1: ENSURE THAT FOOD, HOUSING, AND UTILITIES ARE AVAILABLE TO INDIVIDUALS AND FAMILIES WHO LACK THE MINIMUM RESOURCES FOR SAFE AND HEALTHY LIVING

Shepherd’s Lighthouse
Direct Services Program

Direct Services is for transitional housing, supportive housing, and community outreach for clients. This program assists clients in increasing job skills, changing spending habits and increasing the understanding of family budgeting. This program is dedicated to helping people in need, and to helping people navigate through life’s storms by, rescuing, empowering, and renewing their lives. Lighting the way to become self-sufficient productive people in society. Creating a safe atmosphere of faith, family, and friends. Basic life skill classes include but not limited to parenting, budgeting, discipline, child development, decision making, and relationships.

The Salvation Army
Shelter Program

For those facing extreme heat, unbearable cold, wet weather, or other dangerous elements on the street, The Salvation Army homeless shelter is a welcome respite featuring a safe place to eat, sleep and shower at no cost. By assisting with food, shelter, basic hygiene resources, educational support, counseling services, and vocational direction we help those in need cultivate vital life skills for a successful and stable position in society.

Feeding Program

This program provides a nutritious hot breakfast, lunch, and dinner every day of the year to the homeless and low income of Marion County. Residents are also served a snack before bedtime. Lunches are delivered to low income neighborhoods during the summer break of schools.

Community of Gratitude
Emergency Food Center

Community of Gratitude is an emergency food center that supplies food for low income clients in East Lake Weir, Ocklawaha, Weirsdale, and the Umatilla area in southeastern Marion County. Clients must be under the monetary limit provided by USDA guidelines. They provide emergency food for eligible families once a month, which is equivalent to three meals per day for three days.
Marion County Homeless Council
Homeless Prevention Program

The goal of the Marion County Homeless Council, Inc. is to end homelessness by providing families and single persons with medium term direct financial assistance necessary to stabilize their current housing situation, and the longer term life skills to maintain a stable housing situation. By providing rental assistance along with the stabilization services necessary the goal is to prevent an individual or family from becoming homeless, having to move into an emergency shelter, or other place not suitable for human habitation. This Homelessness Prevention Programs eligible services will include case management, financial assistance, rent assistance and past due utility bill payments for electric, connected gas, water, and sewer.

Blessed Trinity Brother’s Keeper
Soup Kitchen

This programs mission is to ensure that all people, regardless of race, creed, sex, status, or ability to pay have access to at least one healthy meal every day. Clients of the Soup Kitchen will have important basic needs met (food and water) and will, therefore, be able to escalate up Maslow’s hierarchy and improve their lives.

Creative Services
Sustainable Housing/Economic Self-Sufficiency

This program will ensure that food, emergency safe housing, basic needs, and future stable housing are available to women and children who are victims of domestic violence. Those women will continue to receive direct services after departing the emergency DV shelter. Direct services will include case management, advocacy/ counseling, safety planning, information and referral to all relevant resources, arrangements for job and training opportunities and access to stable housing. Victims may stay in shelter for 15 weeks with extensions depending on their circumstances and resources.

Marion County Literacy Council
Building Adult Literacy Skills

The Literacy Council offers adults the opportunity to enhance their literacy skills. Adults, defined as age 16 and above, enter into the Building Literacy Skills program to enhance their educational opportunities, including obtaining their GED through tutor and mentor services, English for Speakers of Other Languages (ESOL) classes, and Adult Basic Education (ABE-improve reading, writing and math). Students receive weekly one-on-one tutoring tailored to their educational needs. They accomplish goals such as obtaining their GED, obtaining their driver’s license, preparing for college entrance exams, employment certification exams, and helping their children with their homework.

Habitat for Humanity
Mortgage Program

The Mortgage Program is a program that will assist homeowners with payments who are behind on their mortgage and can demonstrate a financial hardship. The program is created to help our family partners become current on their mortgage and to remain in their home. Providing financial aid to those who are behind on payments can provide a relief to their financial situation and make them current on their mortgage. This program will help eliminate late fees, reduce financial burdens which will decrease the foreclosure process.

Shepherd’s Lighthouse
Community of Gratitude

GOAL #2: INCREASE LONG TERM FINANCIAL STABILITY FOR INDIVIDUALS AND FAMILIES THROUGH EFFORTS THAT INCREASE FINANCIAL UNDERSTANDING, FAMILY BUDGETING, JOB SKILLS AND CHANGES IN HABITS AND BEHAVIORS.
CHAIRMAN’S MESSAGE

BILL PAUL
Chairman of the Board

As I progress towards the last couple of months of being UWMC’s Chairperson of the Board, I look back with pride at the amazing things this organization has accomplished during the most unusual circumstances any of us have experienced. Coming into this position, I already knew UWMC was an outstanding team genuinely working together for the betterment of this community. What I didn’t realize was how much effort each person puts into it each day! I am truly blessed to be surrounded by an amazing volunteer Board of Directors and an equally amazing and energized UWMC Staff. Conversations at UWMC aren’t about what we can do, but rather what more we can do for this great community.

I’ve learned so much about the organization, the programs UWMC funds and supports, and the people that make this all work. UWMC has earned the trust and confidence of those that generously give, both personally and professionally. But, the most important thing I’ve learned is UWMC cannot do it alone. We need you. Our work will never be done. There will always be that person or persons that need help. UWMC wants to be the team that provides the necessary community assistance to improve the health, education, and financial stability of those that call Marion County home.

I want to thank the many current donors and volunteers that make UWMC an amazing impactful organization! Of course, we can always use more volunteers and donors. We encourage and truly welcome your involvement. Let’s partner together and grow UWMC’s ability to have a significant positive impact on this great community!

WE are much stronger UNITED!

It has been an honor and privilege to be your UWMC Chairperson.

Thank you,

Bill Paul
CONCLUSION

Lauren Debick
Director of Public Relations and Communications, Ocala Health

The PR/Marketing Committee is proud to commit their time and talent to creating and promoting new United Way programs, cultivating and maintaining relationships with the community, as well as supporting annual giving efforts. This committee is truly dedicated to improving the health, education, and financial stability of residents throughout Marion County. I am so thankful for the hard work, creativity, and passion to serve that this group continuously demonstrates.
MESSAGE FROM THE VICE CHAIR OF COMMUNITY IMPACT DIVISION

KATHLEEN WOODRING
Executive Vice President, CareerSource Citrus Levy Marion

Working together to strengthen our community is exactly what each of the vision council members do. They donate hours and hours towards assessing the needs of Marion County and then making critical determinations regarding the funding of necessary and impactful programs. Each vision council takes their responsibility of being good stewards of the contributions you and I give to United Way very seriously. I am honored to work with these members who are driven to make a difference in the lives of Marion County residents.
LIVE UNITED.

STAY CONNECTED.

UWMC.ORG

UNITED WAY OF MARION COUNTY
1401 NE 2nd STREET, OCALA, 34474
352.732.9696

STAY SOCIAL @UWMARIONCOUNTY